### **GEOGRAPHY 3465:** URBAN ECONOMIC DEVELOPMENT AND POLICY

### **Course Outline** Fall Term 2012

Instructor: Dr. Godwin Arku **Email**: within Sakai Office: SSC 2427 **Office Hours:** Thursdays 1 – 3pm (or by appointment)

#### Lecture & Tutorial Times: Tuesdays 9:30am-12:30pm

Class Room: UC-220 

### **OVERVIEW:**

The promotion of economic development is increasingly becoming priority on the policy agendas of regions and communities. Communities of various sizes are adopting a wide range of policies aimed at promoting economic growth and enhancing the economic and fiscal health of their communities. This course takes an interdisciplinary approach to examine economic development policies-ranging from "traditional" to more recent "innovative" practices. Topics include concepts and theories of urban economic development, analytical techniques for describing and evaluating urban economies, development strategies and tools, technology policies, and place-based economic development strategies.

### **COURSE FORMAT:**

The course will combine formal lectures, seminar presentations, guest presentations from economic development experts (e.g. LEDC), and class discussions.

#### **LEARNING OBJECTIVES**

The intent of the course is to geographically survey, conceptually situate, and critically analyze the recent economic development programs and policies that are being implemented in urban communities/cities. Case studies will be drawn from various advanced economies (e.g. Canada, the United States, and Western European countries). The course is designed for third and fourth year students and the objective is to support students' preparation for: i) career in urban and regional economic development policy and planning, ii) graduate work in the area of urban geography and economic development. By the end of the course students will:

- 1. Gained a thorough understanding of classical and contemporary literature, theories, and debates in economic development policy in urban and regional settings;
- 2. Sharpened skills of selected methods and analytical tools frequently used in economic development planning, including practical applications;
- 3. Obtained Hands-on experience in developing an economic development profile of selected geographical localities.
- 4. Developed an in-depth knowledge of recent 'innovative' economic development practices of communities, processes involved in developing these strategies, and their spatial impacts;
- 5. Familiarized themselves with economic development policies of municipal, provincial and federal governments
- 6. Learned to work in a team to achieve a research or policy goal as well as obtained presentation skills

PREREQUISITE: Third or fourth year status; At least one of Geography 1400F/G, 2210A/B, 2220A/B, 2420A/B, 2460F/G

OFFICIAL STATEMENT ON PREREQUISITES: "Unless you have either the requisites for this course or written special permission from your Dean to enroll in it, you may be removed from this course and it will be deleted from your record. This decision may not be appealed. You will receive no adjustment to your fees in the event that you are dropped from a course for failing to have the necessary prerequisites."

### **COURSE READINGS:**

Selected textbooks will be used throughout the course although students will not be required to purchase them. Relevant articles on various topics will be posted on the course's webpage. In addition, relevant published reports by various levels of governments will be made available to students for consultation.

### **COURSE EVALUATION:**

Course assessments and grades for the course are as follows:

• Assignment # 1 (Individual):	10%	Due: October 2
• Assignment # 2 (individual):	20%	Due: October 23
• Mid-term Examination:	15%	Due: November 13
Research Presentation	5%	Due: December 4
Major paper	35%	Due: December 4
Class Participation:	15%	

### **COURSE POLICY STATEMENTS**

**Class Participation is Absolutely Essential in this Course**: Attendance of the lectures and tutorials is not optional. Your participation mark of <u>15%</u> is based on regular attendance, <u>active</u> contributions in lectures and tutorials, and individual presentation of reading materials and information from <u>local news media</u>. Students are expected to attend all lectures and tutorials and are strongly encouraged to read relevant articles/chapters before coming to these classes. For each tutorial session, selected students will be tasked to summarize the readings for the day and also lead the discussion of these materials. <u>The teaching assistant will keep track of attendance at all lectures and tutorials</u>.

**Missing Classes**: Unless permission is granted students cannot absent themselves from GUEST LECTURES. Failure to attend guest lectures will attract a heavy penalty, mostly likely zero score for class participation mark.

**Late Submission**: One percent point (1%) per weekday (weekends count as one weekday) will be deducted from late assignments. Assignments will not be accepted if handed in more than one week after the due date

For UWO Policy on Accommodation for Medical Illness and a downloadable SMC see: <a href="http://www.uwo.ca/univsec/handbook/appeals/accommodation\_medical.pdf">http://www.uwo.ca/univsec/handbook/appeals/accommodation\_medical.pdf</a>

Downloadable Student Medical Certificate (SMC): <u>https://studentservices.uwo.ca</u> under the Medical Documentation heading

Students seeking academic accommodation on medical grounds for any missed tests, exams, participation components and/or assignments worth 10% or more of their final grade must apply to the Academic Counselling office of their home Faculty and provide documentation. Academic accommodation cannot be granted by the instructor or department.

Emails: All emails should be sent within Sakai. Please DO NOT use my regular UWO email address.

### **COURSE WEB PAGE (Sakai)**

During the term, information pertaining to lectures, assignments and other course-related matters will be posted on the course web page (Sakai). Please note that copies of my lecture overheads/ppt presentations will also be posted <u>at the beginning of each week</u>. These are for review purposes only. The overheads provide only a very condensed overview of the material covered in class. They do not constitute adequate notes by themselves, and are **no substitute for regular attendance of lectures**.

### PLAGIARISM/ACADEMIC MISCONDUCT

"Students must write their essays and assignments in their own words. Whenever students take an idea, or a passage from another author, they must acknowledge their debt both by using quotations marks where appropriate

and by proper referencing such as footnotes or citations. Plagiarism is a major academic offence (see Scholastic Offence Policy in the Western Academic Calendar)."

Scholastic offences are taken seriously and students are directed to read the appropriate policy, specifically, the definition of what constitutes a Scholastic Offence, at the following Web site: <a href="http://www.uwo.ca/univsec/handbook/appeals/scholoff.pdf">http://www.uwo.ca/univsec/handbook/appeals/scholoff.pdf</a>

Use of electronic devices: Please note that no electronic devices will be allowed during tests and examinations. As well, uses of electronic devices are not permitted during lectures and tutorial sessions.

# **SCHEDULE OF TOPICS:**

Sept 11 <sup>th</sup>	Topic: Introductory overview
Lectures	<ul> <li>Introduction and course overview</li> </ul>
	<ul> <li>The economic and political context of urban economic development</li> </ul>
	What is economic development?
	Why should urban government do economic development?
	<ul> <li>The economic development problem</li> </ul>
Tutorial	***No Tutorial This Week***

Blakely, E. J. & Leigh, N. G. (2010) *Planning Local Economic Development: Theory and Practice*. Fourth Edition. Los Angeles-London-New Delhi-Singapore-Washington DC: Sage Publications. Chap. 1

Rondenelli, D.A., Johnson, J.H., & Kasarda, J. D. (1998) The Changing Forces of Urban Economic Development: Globalization and City Competitiveness in the 21<sup>ST</sup> Century. *CityScape*, Vol. 3 (3):

Rondinelli, D. A. 2001. "Making Metropolitan Areas Competitive and Sustainable in the New Economy." *Journal of Urban Technology*, Vol. 18 (1): 1-21.

Sept 18 <sup>th</sup>	Topic: Concepts & Theories of Economic Development
Lectures	<ul> <li>Fundamental concepts and issues of urban economic development</li> </ul>
	<ul> <li>Classical theories on urban economic development</li> </ul>
	<ul> <li>Neo-classical economic theory</li> </ul>
	<ul> <li>Economic base theories</li> </ul>
	<ul> <li>Current perspectives on urban economic development</li> </ul>
Tutorial	<ul> <li>Profiling localities/communities: questions, unit of analysis, data sources</li> </ul>

- Blakely, E. J. & Leigh, N. G. (2010) *Planning Local Economic Development: Theory and Practice*. Fourth Edition. Los Angeles-London-New Delhi-Singapore-Washington DC: Sage Publications. Chap. 3
- Malizia, E. E. & Feser, E. J. (1999) *Understanding Local Economic Development*. Rutgers University Center for urban.
- McLean, M. L. & Voytek, K. P. (1992) <u>Understanding Your Economy: Using Analysis to Guide Local</u> <u>Strategic</u> Planning. Second Edition, Chicago: Planners Press, American Planning Association.
- \*Porter, M. (1995) The Competitive Advantage of the Inner City. *Harvard Business Review* May-June: 55-71.
- \* Rondenelli, D.A., Johnson, J.H., & Kasarda, J. D. (1998) The Changing Forces of Urban Economic Development: Globalization and City Competitiveness in the 21<sup>ST</sup> Century. *CityScape*, Vol. 3 (3):

Sept 25 <sup>th</sup>	Topic: Introduction to Analytical Methods for Local/Urban Economic Development Planning		
Lecture	<ul> <li>Information and analytical requirements for local economic planning</li> </ul>		
	<ul> <li>Understanding an economy's strength and weaknesses</li> </ul>		
	<ul> <li>Analytical techniques</li> </ul>		
	<ul> <li>Economic base analysis (location quotients)</li> </ul>		
	<ul> <li>Dynamic analysis (shift-share)</li> </ul>		
	• Cluster analysis		
	• Labour flow analysis		
	<ul> <li>Business sector analysis</li> </ul>		
Tutorial	<ul> <li>Class discussion – Dynamic global forces and economic development</li> </ul>		

- Blakely, E. J. & Leigh, N. G. (2010) *Planning Local Economic Development: Theory and Practice*. Fourth Edition. Los Angeles-London-New Delhi-Singapore-Washington DC: Sage Publications.
- Gibson, L. J. & Warden, M. A. (1981) Estimating the Economic Base Multiplier: A Test of Alternative Procedures. *Economic Geography*, 57: 146-159.
- Isserman, A. (1977a) A Bracketing Approach for Estimating Regional Economic Impact Multipliers and a Procedure for Assessing their Accuracy. *Environment & Planning A*, 9: 1003-1011.
- McLean, M. L. & Voytek, K. P. (1992) <u>Understanding Your Economy: Using Analysis to Guide Local</u> <u>Strategic</u> Planning. Second Edition, Chicago: Planners Press, American Planning Association.

October 2 <sup>nd</sup>	Topic: Changing Global Context of Economic Development
Lecture	<ul> <li>Global restructuring, economic recession, and economic development</li> </ul>
	<ul> <li>Differences in approaches to economic development policy in US, Canada and Europe</li> </ul>
Tutorial	<ul> <li>Class Discussion</li> </ul>

- Blakely, E. J. & Leigh, N. G. (2010) *Planning Local Economic Development: Theory and Practice*. Fourth Edition. Los Angeles-London-New Delhi-Singapore-Washington DC: Sage Publications.
- Bradshaw, T. K. & Blakely, E. D. (1999) What are "Third-Wave" State Economic Development Efforts? From Incentives to Industrial Policy. *Economic Development Quarterly*, Vol. 13, No. 3: 229-244.
- Cox, K. R. (1995) Globalization, Competition and the Politics of Local Economic Development. *Urban Studies*, Vol. 32, No. 2: 213-224.
- Eisinger, P. K. (1995) State Economic Development in the 1990s: Politics and Policy Learning. Economic Development Quarterly 9 (2): 146-158.
- \*Renault, C. S. (2012) Economic Development in the US alters course because of Recession. *Local Econ*omy, 27(1): 50-54.
- \*William, S. (2000) <u>Curbing Business Subsidy Competition: Does the European Union Have an Answer</u>? Working Paper, Corporation for Enterprise Development. Pp. 1-24.
- \*Wolman, H & Stoker, G. (1992) Understanding Local Economic Development in a Comparative Context. *Economic Development Quarterly* 6: 406-417.

October 9 <sup>th</sup>	Topic: Industrial Recruitment and Retention Strategies
Lecture	<ul> <li>Supply-side approaches to economic development: competing for businesses</li> </ul>
	<ul> <li>Criticisms of recruitment strategies</li> </ul>
	<ul> <li>Demand-side approaches to economic development: indigenous development</li> </ul>
Tutorial	<ul> <li>Class Discussion</li> </ul>

- Blakely, E. J. & Leigh, N. G. (2010) *Planning Local Economic Development: Theory and Practice*. Fourth Edition. Los Angeles-London-New Delhi-Singapore-Washington DC: Sage Publications.
- Buss, T. F. (2001) The Effect of State Tax Incentives on Economic Growth and Firm Location Decisions: An Overview of the Literature. *Economic Development Quarterly* 15, 1: 90-105.
- Hanson, R. L. (1993) Bidding for Business: A Second War Between the States? *Economic Development Quarterly* 7, 2: 183-198.
- \* Loveridge, S. (1996) On the Continuing Popularity of Industrial Recruitment. Economic Development Quarterly 10, 2: 151-158.
- \* Reese, L. A. (2007) Making the Least of Our Differences? Trends in Local Economic Development in Ontario and Michigan, 1990-2005. *Canadian Public Administration* Vol. 50, No. 1: 79-99.
- Rondinelli, D. A. and Burpitt, W. J. (2001). Do Government Incentives Attract and Retain International Investment? A Study of Foreign-Owned Firms in North Carolina, *Policy Sciences, Vol. 33, No. 2, pp. 181-205.*
- \*Thomas, K. (2003) Geographic Scales and the Competition for Economic Growth. *American Behavioral Scientist* 46: 987-1001.

October 16 <sup>th</sup>	Topic: Economic Development in Ontario - I	
Lecture	<ul> <li>Institutional environment for economic</li> </ul>	
	development in Ontario	
	<ul> <li>Trends in economic development policies of</li> </ul>	
	communities in Ontario	
	<ul> <li>Case Study: economic development initiatives in</li> </ul>	GUEST LECTURER: Peter
	London, Ontario	White – President of London
		Economic Development
		Corporation

- \*Arku, G. (*forthcoming*) Outsourcing Functions to Economic Development Corporations: Exploring the Perceptions of Officials in Ontario. Manuscript. *Public Organization Review*. (DOI) 10.1007/s11115-012-0193-8
- Arku, G. (2011) Competition and Cooperation in Economic Development: Examining the Perceptions of City Officials in Ontario.
- \*Bradford, N. (2010) Economic Ideas and Development Strategy: The Case of London Ontario. Paper presented at the Canadian Political Science Association Annual Meetings, 2010. Concordia University, Montreal.
- Lewis, N. M. & Donald, B. (2010) A New Rubric for Creative City' Potential in Canada's Smaller Cities. *Urban Studies* 47 (1): 29-54.

\* Reese, L. A. (2007) Making the Least of Our Differences? Trends in Local Economic Development in Ontario and Michigan, 1990-2005. *Canadian Public Administration* Vol. 50, No. 1: 79-99.

\*Tassonyi, A. T. 2005. Local economic development: Theory and the Ontario experience

(ITP Paper No. 0511). Toronto, Ontario, Canada: University of Toronto, Rothman School of Management Institute for International Business.

October 23 <sup>rd</sup>	Topic: Economic Development in Ontario - II	
Lecture	<ul> <li>Institutional context for economic development in</li> </ul>	
	Ontario	
	<ul> <li>Trends in Ontario municipalities' economic</li> </ul>	
	development approaches	
Lecture	<ul> <li>Federal economic development policies – e.g. regional</li> </ul>	
	agencies	GUEST LECTURER: TBA

- Donald, B. (2005) The Politics of Local Economic Development in Canada's Global Cities: new deals and a new politics of scale? *Space and Polity*, Vol. 9, No 3: 261-291.
- Gertler, M.S. et al. (2002) *Competing on Creativity: Placing Ontario's Cities in Continental Context*. Toronto: Institute for Competitiveness and Prosperity, and the Ontario Ministry of Enterprise, Opportunity and Innovation.
- \* Wolfson, J. & Frisken, F. (2000) Local Response to the Global Challenge: Comparing Local Economic Development Policies in a Regional Context. *Journal of Urban Affairs*, Vol. 22, 4: 361-384.

October 30 <sup>th</sup>	Topic: Creative Economy
Lecture	What is the new economy?
	<ul> <li>The Creative class, human capital in economic development</li> </ul>
	Creative cities: What are these cities doing?
	<ul> <li>Quality of life policies</li> </ul>
Tutorial	<ul> <li>Class Discussion</li> </ul>

Florida R. (2002) The Rise of the Creative Class. Viking, London.

Florida, R. (2005) Cities and the Creative Class. Routledge: New York-London.

\* Markusen, A. & King, D. The Artistic Dividend: The Arts' Hidden Contributions to Regional Development. The Humphrey Institute of Public Affairs.

Mathur, V. K. (1999) Human Capital-Based Strategy for Regional Economic Development. *Economic Development Quarterly*. 13, 2: 203-216.

\* Peck. J. (2005) Struggling with the Creative Class. *International Journal of Urban and Regional Research* Vol. 29, No 4: 740-770.

\* Strom, E. (1999) Let's Put on a Show!: Performing Arts and Urban Revitalization in Newark, New Jersey, Journal of Urban Affairs, Vol. 21, NO. 4: 423-435.

November 6 <sup>th</sup>	Topic: Technology & Economic Development
Lecture	<ul> <li>Technology and urban economic development</li> </ul>
	<ul> <li>Cluster strategy, Networks and Linkages</li> </ul>
	<ul> <li>Business incubators</li> </ul>
	<ul> <li>High-tech parks</li> </ul>
	<ul> <li>Industry targeting</li> </ul>
Tutorial	<ul> <li>Class Discussion</li> </ul>

- Benko, G. (2000) Technologies, High-Tech Industries and Regional Development: A Critical Review. *GeoJournal* 51: 157-167.
- Buss, T. F. (1999) The Case Against Targeted Industry Strategies. *Economic Development Quarterly* 13, 4: 339-356.
- Fegan, L. (2004) *Canada's Technology Triangle: Economic Trends of Waterloo Region*. Canada's Technology Triangle Inc. Ont.
- \*Finkle, J. A. (1999) The Case Against Targeting Might Have Been More ... Targeted. *Economic Development Quarterly* 13, 4: 361-164.
- \*Markley, D. M. & McNamara, K. T. (1995) Economic and Fiscal Impacts of a Business Incubator. *Economic Development Quarterly* Vol. 9, 3: 273-278.
- Porter. M. (1998) Cluster and the New Economics of Competition. *Harvard Business Review* (Nov-Dec) 77-90.
- Porter. M. (2000) Location, Competition, and Economic Development: Local Clusters in a Global Economy. Economic Development Quarterly Vol. 14, No 1: 15-34.
- Rosenfeld, S. A. (2000) Community College/Cluster Connections: Specialization and Competitiveness in the United States and Europe. *Economic Development Quarterly* 14, 1: 51-62.
- Waits, M J. (2000) The Added Value of the Industry Cluster Approach to Economic Analysis, Strategy Development, and Service Delivery. *Economic Development Quarterly* 14, 1: 35-50.
- \*Wolfe, D. A. & Gertler, M. S. (2004) Clustering from the Inside and Out: Insights from the Canadian Study of Cluster Development. *Urban Studies*, 41: 5/6, 1071-93.

November 13 <sup>th</sup>	Topic:	*** Mid-Term Examination***
		Major Project Review

November 20 <sup>th</sup>	Topic: Place and Project-Based Economic Development Strategies	
Lecture	<ul> <li>Empowerment zones</li> </ul>	
	<ul> <li>Enterprise zones</li> </ul>	
	<ul> <li>Neighbourhoods (e.g. BIAs)</li> </ul>	
	<ul> <li>Greenlining</li> </ul>	
	<ul> <li>Faithbased</li> </ul>	
	<ul> <li>Race &amp; Ethnicity</li> </ul>	
Tutorial	Class Discussion	

- Bates (1995) Why Do Minority Business Development Programs Generates So Little Minority Business Development? *Economic Development Quarterly* 9, 1: 3-14.
- \*Blakely, E. J. (2001) Competitive Advantage for the 21<sup>st</sup> Century: can a place-based approach to economic development survive in a cyberspace age? *APA Journal* Vol. 67, No. 2: 133-141.
- Blakely, E. J. & Leigh, N. G. (2010) *Planning Local Economic Development: Theory and Practice*. Fourth Edition. Los Angeles-London-New Delhi-Singapore-Washington DC: Sage Publications.
- Boyle, R. (1995) Empowerment Zones: Picking the Winners. *Economic Development Quarterly* 9, 3: 207-211.
- \*Elwood, S. (2002) Neighbourhood Revitalization through 'Collaboration': Assessing the Implications of Neoliberal Urban Policy at the Grassroot. *GeoJournal* 58: 121-130.
- Elvery, J. A. (2009) The Impact of Enterprise Zones on Resident Employment: An Evaluation of the Enterprise Zone Programs of California and Florida. *Economic Development Quarterly* 23, 1: 44-59.
- Greenbaum, R. T. (2004) Sitting it Right: Do States Target Economic Distress When Designating Enterprise Zones: *Economic Development Quarterly* 18, 1: 67-80.
- \*Hoyt L. & Gopal-Agge, D (2007) The Business Improvement District Model: A Review of Contemporary Debates. *Geography Compass* 1/4: 946-958.
- Jenkins, N. T. & Bennett, M. I. J. (1999) Toward an Empowerment Zone Evaluation. *Economic Development Quarterly* 13, 1: 23-28.
- Ladd, H. (1994). Spatially-Targeted Economic Development Strategies: Do They Work? Cityscape 3: 193-218.
- Nowak, J. (1997) Neighbourhood Initiative and the Regional Economy. *Economic Development Quarterly* 11, 1: 7-40.
- Reese, L. A. (2004) A Matter of Faith: Urban Congregations and Economic Development. *Economic Development Quarterly* 18, 1: 50-66.
- Stoecker, R. (1997) The CDC Model of Urban Redevelopment: A Critique and an Alternative. *Journal of Urban Affairs* 19: 1

November 27 <sup>th</sup>	Topic: Urban Revitalization for Economic Development
Lecture	<ul> <li>Inner city redevelopment &amp; urban regeneration</li> </ul>
	Waterfront redevelopment
	Entertainment programs (e.g. sports stadium)
	Consumption-oriented projects (e.g. museums, performance halls, arts
	districts etc)
	Supermarkets
Tutorial	<ul> <li>Class Discussion</li> </ul>

Austrian, Z. & Rosentraub, M.S. (2002) Cities, Sports, and Economic Change: A Retrospective Assessment. *Journal of Urban Affairs*, Vol. 24, No. 5: 549-563.

- Bates, T. (1997) Response to Michael Porter's Conservative Urban Agenda will not Revitalize America's Inner Cities: What will? *Economic Development Quarterly* Vol. 11, 1: 39-44.
- Eisinger, P. (2000) The Politics of Bread and Circuses: Building the City for the Visitor Class. *Urban Affairs* 35: 316-333.
- \*Fenich, G. G. (1994) An Assessment of Whether the Convention Center in New York is Successful as a Tool for *Economic Development Quarterly* 8, 3: 245-255.
- Harrison, B. & Glasmeier, A. K. (1997) Response: Why Business Alone Won't Redevelop the Inner City: a Friendly Critique of Michael Porter's Approach to Urban Revitalization. *Economic Development Quarterly* 11, 1: 28-38.
- Nelson, A. C. (2001) Prosperity or Blight? A Question of Major League Stadia Locations. *Economic Development Quarterly* 15, 3: 255-265.
- \*Porter, M. (1997) New Strategies for Inner-City Economic Development. *Economic Development Quarterly* 11, 1: 3-10
- Pothukuchi, k. (2005) Attracting Supermarkets to Inner-City Neighbourhoods: Economic Development Outside the Box. *Economic Development Quarterly* Vol. 19, 3: 232-244.
- Rosentraub, M. S. (2006) The Local Context of a Sports Strategy for Economic Development. *Economic Development Quarterly*, August 2006, 278-291.
- Siegfried, J. & Zimbalist, A. (2000) The Economics of Sports Facilities and Their Communities. *The Journal of Economic Perspectives* Vol. 14, No. 3: 95-114.
- Turner, R. S. (2002) The Politics of Design and Development in the Postmodern Downtown. *Journal of Urban Affairs*, Vol. 24, No. 5: 533-548.
- Turner, R.S. & Rosentraub, M. S. (2002) Tourism, Sports and the Centrality of Cities. *Journal of Urban Affairs*, Vol. 24, No. 5: 487-492.
- \*Wakefield, S. (2007) Great Expectations: Waterfront Redevelopment and the Hamilton Harbour Front Trail. Cities 24, 4:298-310.

December 4 <sup>th</sup>	Topic: Wrap-up
Lecture	<ul> <li>Group research presentations</li> </ul>
Tutorial	<ul> <li>Group research presentations cont'd</li> </ul>
	<ul> <li>Course Overview</li> </ul>
	<ul> <li>Final Project Due</li> </ul>

# **Relevant websites**

- 1. American Council for Community and Economic Research (ACCRA)
- 2. Economic development council of Ontario (EDCO) http://www.edco.on.ca/en/
- 3. Economic Development Association of Canada
- 4. Federal Development Agency for Southern Ontario FedDev Ontario
- 5. International Economic development Council (IEDC)
- 6. <u>Ontario Association of Community Futures Development Corporations</u>
- 7. Ontario Ministry of Economic Development www.InvestinOntario.com
- 8. Ontario Municipal Information Network (www.OMKN.ca)
- 9. <u>Rural Economic Development Data and Intelligence (REDDI)</u> REDDI can help with your local economic development planning from strategic planning to downtown revitalization and project financing
- 10. www.investinontario.com- Ontario Government website for comparative investment data, real estate and community information